

**Northwest Hills United Methodist Church**  
**Financial Policies and Procedures**  
**January 31, 1999 (updated December 15, 2015)**

Northwest Hills UMC has adopted the alternative structure of governance based on paragraph 247.2 of the 2012 Book of Discipline:

*The charge conference, the district superintendent, and the pastor shall organize and administer the pastoral charge and churches according to the policies and plans herein set forth. When the membership size, program scope, mission resources, or other circumstances so require, the charge conference may, in consultation with and upon the approval of the district superintendent, modify the organizational plan, provided that the provisions of paragraph 243 are observed.*

Within this alternative structure, the NWHUMC Board replaces the church council with designated members for Trustees, Staff/Parish Relations Committee (SPRC/PPRC), and Finance Committee. In the following Policies and Procedures, references to the church council will be to the NWHUMC Board, and references to Trustees, SPRC, and Finance Committee will be to those designated members.

The following *italicized* Financial Policies are drawn from the 2012 edition of the *Discipline* of the United Methodist Church (Paragraph 258 – 4). Northwest Hills United Methodist Church policies follow in regular print. Procedures are indented.

**POLICY: The Finance Committee**

*There shall be a committee on finance, elected annually by the charge conference upon recommendation by the committee on nominations and leadership development or from the floor, composed of the chairperson; the pastor(s); a lay member of the annual conference; the chairperson of the church council; the chairperson or representative of the committee on pastor-parish relations; a representative of the trustees to be selected by the trustees; the chairperson of the ministry group on stewardship; the lay leader; the financial secretary; the treasurer; the church business administrator; and other members to be added as the charge conference may determine. A member representing the Finance Committee will be appointed as liaison to My Friend's House Council. It is recommended that the chairperson of the committee on finance shall be a member of the church council. The financial secretary, treasurer, and church business administrator, if paid employees, shall be members without vote.*

*The positions of treasurer and financial secretary should not be combined and held by one person, and the persons holding these two positions should not be immediate family members.*

*The committee on finance shall give stewardship of financial resources as their priority throughout the year. It may delegate the responsibility to either a sub-group or task force that would plan, strategize, and implement ways to generate more resources for mission and ministries of local churches and beyond. It is strongly recommend<sup>4</sup>ed that the committee on finance, in collaboration with the church council, find creative ways to turn their congregations into tithing congregations with an attitude of generosity. All financial askings to be included in the annual budget of the local church shall be submitted to the committee on finance. The committee on finance shall compile annually a complete budget for the local church and submit it to the church council for review and adoption. The committee on finance shall be charged with responsibility for developing and implementing plans that will raise sufficient income to meet the budget adopted by the church council. It shall administer the funds received according to instructions from the church council.*

The Finance Committee will develop an annual budget for all activities of the church for submission to the church council for approval. Proposed changes for the next calendar year will not be effective prior to this approval. The budget will be based on input and justification thereof from all activity and program managers for the church, adjusted to the estimated revenues of the church for the year. The budget will consist of operating revenue and expenses, capital assets, capital debt acquisition, and debt service. Program managers will be responsible for operating within the approved budget for their total program. Except for expenses specifically designated by the church council, program managers may modify the amount budgeted for individual items within their total program as long as the program's total amount budgeted is not changed. All funds received will be administered according to church policies. All reporting of the financial results shall be in accordance with a modified cash basis.

*The committee shall carry out the church council's directions in guiding the treasurer(s) and financial secretary.*

*a) The committee shall designate at least two persons not of the immediate family residing in the same household to count the offering. They shall work under the supervision of the financial secretary. A record of all funds received shall be given to the financial secretary and treasurer. Funds received shall be deposited promptly in accordance with the procedures established by the committee on finance. The financial secretary shall keep records of the contributions and payments.*

In addition to the general policies stated above, NWHUMC church council establishes the following specific policies:

*b) The church treasurer(s) shall disburse all money contributed to causes represented in the local church budget, and such other funds and contributions as the church council may determine. The treasurer(s) shall remit each month to the conference treasurer all World Service and conference benevolence funds then on hand. Contributions to benevolence shall not be used for any cause other than that to which they have been given. The church treasurer shall make regular and detailed reports on funds received and expended to the committee on finance and the church council. The treasurer(s), financial secretary, and all members of the Finance Committee shall be adequately bonded. The treasurer will ensure that approved accounting procedures are followed. Nothing in this section precludes the treasurer from delegating any of these responsibilities.*

*c) The committee on finance shall establish written financial policies to document the internal controls of the local church. The written financial policies should be reviewed for adequacy and effectiveness annually by the committee on finance and submitted as a report to the charge conference annually.*

These Financial Policies and Procedures shall be reviewed at the monthly Finance Committee prior to the annual Charge Conference and a report provided for the Charge Conference.

*d) The committee shall make provision for an annual audit of the financial statements of the local church and all its organizations and accounts. The committee shall make a full and complete report to the annual charge conference. A local church audit is defined as an independent evaluation of the financial reports and records and the internal controls of the local church by a qualified person or persons.*

*The audit shall be conducted for the purpose of reasonably verifying the reliability of financial reporting, determining whether assets are being safeguarded, and determining compliance with local law, local church policies and procedures, and the Book of Discipline.*

*The audit may include: 1) a review of the cash and investment reconciliations; 2) interviews with the treasurer, financial secretary, pastor(s), finance committee chair, business manager, those who count offerings, church secretary, etc., with inquiries regarding compliance with existing written financial policies and procedures; 3) a review of journal entries and authorized check signers for each checking and investment account; and 4) other procedures requested by the committee on finance.*

*The audit shall be performed by an audit committee composed of persons unrelated to the persons listed in (2) above or by an independent certified public accountant (CPA), accounting firm, or equivalent.*

The finance committee will consider each year during the budget development process whether a formal audit by a CPA or other professional auditor of the church's records is necessary. Audits and by whom they will be performed will be budgeted and scheduled as determined necessary by the finance committee or as mandated by the charge conference. The chairperson of the finance committee may appoint sub-committees to monitor or examine specific financial activities of the church and report its findings to the committee.

*e) The committee shall recommend to the church council proper depositories for the church's funds. Funds received shall be deposited promptly in the name of the local church. Funds received shall be deposited in the name of Northwest Hills United Methodist Church. These depositories will be selected from recommendations made by the Finance Committee.*

*f) Contributions designated for specific causes and objects shall be promptly forwarded according to the intent of the donor and shall not be used for any other purpose.*

*g) After the budget of the local church has been approved, additional appropriations or changes in the budget must be approved by the church council. All proposed changes to program totals of the approved budget will be submitted to the Finance Committee for its recommendation to the church council for approval.*

*h) The committee shall prepare annually a report to the church council of all designated funds that are separate from the current expense budget.*

In addition to the general policies stated above, the Finance Committee is responsible for monitoring and recommending finance policies and monitoring results of operations for all church activities. All proposals affecting financial activities will be presented to the Finance Committee for its recommendation prior to submission to the church council. Financial activities are defined to include, but not limited to, the functions of budgeting, reporting, fund raising, acquisition of capital assets and debt, investments, financial institution selection, disposal of church property, and internal controls.

There will be a meeting of the Finance Committee at least once a month to review the church's financial status.

### **POLICY: Offering Collections**

All collections shall be under continuous observation and control by more than one person until the total amount and individual responsibility is documented.

### **PROCEDURE: Offerings and Other Collections for Special Activities, Meals, etc.)**

Two people not of the same family must monitor the offerings at all times until they have been placed in the safe. At the completion of the service or activity (or when all funds have

been collected), two people will take the collection to the safe, place offerings in envelopes (each being about ½ inch thick so that they will fit into the slot in the safe), sign, date and indicate event on front of envelope and place sealed envelopes in the safe through the slot in the safe (it is not necessary to open the safe). Location of the keys to the safe room should be determined before the event.

### **Counting the collections**

On the first banking day after the collection, at least two people (usually volunteers designated by the finance committee) retrieve the collection from the safe. The two people together observe and count the collection and certify on the collection summary sheet (attachment 1) the total amount of the collection. Only one person is required to allocate the collection to the proper account and to deposit the collection in the bank after the total has been documented.

### **POLICY: Contributions**

Contribution checks should be made out to Northwest Hills UMC with a note in the memo line if the contribution is to be used for any purpose other than the church's operating fund. Cash contributions should have any special purpose noted on the contributions envelope.

The church will accept donations of non-cash items that can be used productively by church activities or easily converted to cash. The church reserves the right to reject any non-cash item which the finance committee elects not to accept for any reason. The church will formally acknowledge receipt of non-cash items accepted, but will provide no estimated value or actual value of the item (IRS rules require that the amount be determined by the donor, subject to the approval of the IRS.)

### **PROCEDURE: Contributions**

All non-cash items accepted will be converted to cash as soon as possible and the net receipts entered in the appropriate revenue accounts.

Stock contributions will be redeemed as soon as possible after notification by the contributor. The amount of the contribution will be credited to the contributors account, in accordance with IRS directives.

Quarterly statements of contributions will be provided to each donor. If possible, an 11-month statement should be sent out to members who have a balance remaining on their pledge. To be included in a given record of contributions, the contributions must be received by December 31, or if mailed, the envelope must reflect a postmark no later than December 31. See attachment 2 for statement preparation instructions.

In accordance with Internal Revenue Service regulations, no value of the time and services contributed by an individual to the Church or any of its activities will be posted to the donor's record of contributions, the revenue accounts, or the expense accounts.

All money received will be credited to the revenue account applicable to the donor's stated purpose as indicated on the offering envelope or memo line of the check. All contributions with no donor specification or restriction will be credited to the general operating fund and used for current operating expenses. All contributions in which the donor specifies a use other than the Church's activities or Trust Funds will be deposited in the Church's bank account and then passed on to the intended recipient promptly.

### **POLICY: Cash Handling**

Anyone leaving cash and/or checks at the church should leave the money with a staff member. Staff and program members should arrange for a personal pickup of all money transactions. **DO NOT LEAVE CASH AT THE FRONT DESK.**

#### **PROCEDURE: Cash Handling**

The person(s) delivering cash and/or checks and the staff member will count the money together and agree on the amount, note the purpose and fund number (if available), and initial the envelope. The staff member will put the money in the safe and provide the person leaving the money with a receipt. The envelope will be opened by the money counters on Monday and counted again before being deposited in the bank.

Anyone having cash and unable to make a personal arrangement to transfer funds can have the cash converted to a church check by the financial secretary using the same procedure as above.

### **POLICY: Employee Compensation**

Compensation for all employees will be paid on the 15<sup>th</sup> and last day of each month. In the event that the 15<sup>th</sup> of the month is not a working day, the paychecks will be disbursed on the last working day prior to the 15<sup>th</sup> or the last working day of the month. No pay advance or loans will be made to any employee from any Church funds unless approved by the Staff Parish Relations Committee (SPRC). Pay for employees separating on dates other than the last work day of the pay period will be made within six days or on the next scheduled pay date whichever comes first. The normal payroll process to record the expense will be used. Termination and severance pay will be limited to official policies as established for all employees by the SPR Committee and approved by the church council as delineated in the Employee Handbook.

#### **PROCEDURE: Employee Compensation**

Salaried employees will provide a request for time off sheet indicating annual leave approved by a pastor. Hourly employees will hand in signed and dated timecards not later than 48 hours before the last working day of the pay period. The person signing the payroll check other than the financial secretary will initial the time cards and payroll check register.

### **POLICY: Disbursement of Funds**

The Treasurer or financial secretary will establish procedures for scheduling check disbursements to ensure an orderly workflow, cash flow and to obtain all early payment discounts during each month.

All expenses and disbursements will be charged to the applicable account that most closely describes the goods or services received and the correct program without regard to any other factor such as budget, prior practices, or preferences of a member.

All expenditures must be approved by appropriate staff or committee members prior to purchase. All payment requests must be within budget and should be submitted as soon as possible. All payment requests must be approved on the request form by the appropriate program director or committee chair or one of the pastors.

Checks will be processed so that the check is delivered to vendors as closely as possible to the date legally due, not before or after.

No contributions, fees, or other revenues may be used to pay expenses directly because all expenses must be processed and reported separately rather than netted with revenue and the difference reported.

### **PROCEDURE: Check Disbursement**

When an invoice arrives at the church, a check approval form is attached to the invoice. The invoice is routed to the appropriate program directors for completion of the check approval form (per the Policy). All committee chairs and program directors will approve the check request vouchers before a check will be issued to cover any expenses in their area. All expenditures require adequate documentation including detailed receipt of purchase and where appropriate, receipts should be signed by the person receiving the goods or services.

Delivery of goods must be received and approved by the financial secretary or designated staff person (not the member who ordered the goods). Goods ordered by the financial secretary must be received and approved by another staff member.

Accounts Payable: Properly approved invoices, statements or other documents representing legitimate financial obligations of the church will be scheduled for payment in the church accounts payable system upon receipt, taking into account discounts, due dates, and cash flow. The documents of original entry (invoices, statements, etc.) will be filed by due date.

Checks will be written and mailed at least weekly as close to the scheduled due date as possible.

Checks will be signed according to the Check Signing Policy.

A report of all expenses and revenue will be given to each committee chair and program director as soon as possible after the end of each month. If there are any errors, they must be reported to the financial secretary immediately so that corrections can be made.

### **PROCEDURE: Advance Payments for Events**

An authorized purchaser notifies the Business Manager via email or in person with a Check Request Form that an advance payment is necessary. The email or Check Request Form must include the purpose, quantity, description and cost. The Business Manager will write a check for the designated amount and return it to the purchaser. Immediately after the event has occurred, the purchaser must sign and date all invoices and receipts and submit them to the Business Manager who will attach them to the email or Check Request Form as supporting documentation..

### **PROCEDURE: Credit Card Purchases**

An authorized purchaser notifies the Business Manager via email or by completing the Check Request Form that a credit card purchase is necessary. The email or Form must include the purpose, quantity, description and cost. The Business Manager will either order the product or use discretion in permitting another person to have access to the credit card. The credit card must be returned to the Business Manager the same day it is given to the purchaser. When goods are received, the purchaser timely signs and dates the packing slip and/ or invoice copy and timely submits them to the Business Manager. Appropriate documentation is required for every credit card purchase prior to the bill being paid.

### **POLICY: Check Signing**

Two signatures will be required for all checks. Checks will normally be written and signed by the NWHUMC financial secretary and one of the following individuals: Finance Committee Chair, member(s) designated by the Finance Committee Chair, or Treasurer. The Office Manager may be the second signature in emergency situations where the Finance Committee Chair, member(s) designated by the Finance Committee Chair, or Treasurer are not available but provide written approval (email) prior to disbursement. Checks for MFH will normally be written and signed by the NWHUMC financial secretary and one of the following individuals: MFH Director or NWHUMC Children's Program Director.

Checks exceeding \$1,000 must have the approval on the check request form of either the Treasurer or the Finance Committee chair (or their designated representative), with the exception of the following categories: City of Austin Utilities, Payroll, budgeted Pastoral housing and utilities payments, Payroll tax deposits, Apportionments, Mortgage Payments, and Insurance.

### **PROCEDURE: Check Signing**

The persons signing the check will verify appropriate authorization, approval, and detailed receipts/supporting documentation by initialing the documents.

### **POLICY: Expense Reimbursements**

Reimbursements to staff and members will be made as soon as feasible after the expense is incurred in accordance with the check disbursement procedure.

### **PROCEDURE: Expense Reimbursements**

Staff and church members will present the request form, approved by the program director, committee chair, or pastor, to the financial secretary in the same month in which the expense occurred so that the expense is recognized in the proper accounting period. Documentation and detailed receipts must accompany approved reimbursement requests. The IRS requires that accountable reimbursements be made within 60 days.

### **POLICY: Governmental Reports**

The Treasurer will establish procedures to ensure that all appropriate governmental reports are filed in a timely manner and regulations are followed (i.e., payroll, tax reporting, worker's comp. and immigration laws).

### **PROCEDURE: Governmental Reports**

The financial secretary will prepare a calendar of governmental and church reports prior to the beginning of each calendar year based on the reports filed the previous calendar year. Governmental reports will be prepared in time to be reviewed by the treasurer and to meet the specified due date of the report. Copies of all reports will be maintained in the church filing system. All federal, state and local regulations will be followed in administering church programs.

### **POLICY: Job Descriptions**

The Finance Committee Chair will ensure that job descriptions in the financial area are current and that all financial policies and procedures are implemented. These job descriptions will be approved by the SPRC and filed in the employee personnel file.

### **POLICY: Record Keeping**

The Treasurer will establish appropriate filing procedures and schedules to include locations of hard copy and computer disk information.

#### **PROCEDURE: Record Keeping**

Paper Copies: Documents of original entry into the church accounting system (i.e. invoices, statements, general journal entries) will be kept in locked file cabinets in the Church Business Office. Invoices, statements, and other documents representing payments will be filed by payee. General journal entries will be filed electronically by month. At the end of the calendar year, the files will be transferred to properly identified storage boxes, and kept for 5 years.

On an annual basis, personnel payroll and contribution records will be closed, archived and kept for 10 years

Paper copies of reports (local, state, and federal government) will be filed by calendar year and kept for 10 years.

Electronic copies: The computer files will be backed up on a weekly basis by the church financial secretary. Any computer files transferred to disk will be filed in a secure, fireproof place such as the church safe.

### **POLICY: Bank Accounts and Investments**

The Treasurer will ensure that a current listing of all bank accounts and investments is maintained and accessible, along with current signature cards for each account.

### **POLICY: Bank Statements**

The Treasurer will ensure that all bank statements are reconciled promptly.

#### **PROCEDURE: Bank Statements**

The financial secretary initiates the reconciliation in the accounting system. The treasurer will ensure that all reconciling items are resolved or accounted for promptly after their identification on the reconciliation. The treasurer reviews and approves the final reconciliation of all church accounts.

### **POLICY: Memorial Funds**

A memorial is a gift, usually of cash or stock, given to Northwest Hills United Methodist Church, in the name of another person who may be, but is not necessarily, a member of NWHUMC. The purpose of such a gift is to provide a more lasting remembrance of that person or cause than would flowers or contributions to other organizations.

The Memorials Committee shall make it known to the congregation that the Memorials Fund exists, and that contributions may be made to the NWHUMC Memorial on behalf of anyone by anyone, regardless of church membership.

#### **PROCEDURE: Memorial Funds**

Acknowledgements: all memorial gifts will be acknowledged within ten (10) days after receipt to both the donor and the family of the honoree. A notice will appear in *The Herald* in a spot of interest.

A Memorials Book will be maintained by the Office Manager with a record of all gifts to the Memorials Fund and of all purchases by the Memorials Committee.

The funds will be deposited in a designated fund to be maintained by the church. The financial report by the Finance Committee to the church council shall have a line item listing the current balance in the Memorial Fund.

When a family member designates a specific use of the memorial fund, that family will be consulted on the use of those funds.

List of Needs: The Memorials Committee shall solicit needs from all departments of the Church. A list of needs shall be maintained by the Committee, and a priority and estimated cost shall be established. Each need will be voted on by the Committee to decide if it meets the Committee's criterion of a memorial. A two-thirds vote of members of the Committee will be required to approve each item.

### **POLICY: Chart of Accounts**

The number of funds, revenue accounts, and expense accounts will be kept to the minimum possible consistent with staff and committee chair's needs to monitor program level totals.

#### **PROCEDURE: Chart of Accounts**

A current copy of the Chart of Accounts is maintained in the financial secretary's office.

### **POLICY: Petty Cash**

The financial secretary will control \$100 of petty cash for the office. The money will be kept locked at all times. Petty cash will be used for emergency type expenses, including but not limited to: delivery expenses, postage due, etc. All expenditures require detailed receipts/supporting documentation.

#### **PROCEDURE: Petty Cash**

When there is a petty cash expense, the financial secretary will note the date, the type of expense, the account number, and the amount on the petty cash voucher form. The form will be kept in the petty cash envelope and a running total of the remaining cash will be noted.

At the end of the month, the funds will be reconciled and replenished from the operating account by the financial secretary.

Entries will be made into the accounting system to document the expenses at the end of the month.

### **POLICY: Churchwide Fund Raising**

The Finance Committee is responsible for preparing and submitting the NWHUMC annual budget to the church council. The Finance Committee assesses revenues and operations/maintenance expenditures throughout the year against the annual budget. Shortfalls, extraordinary expenses, new requirements and other circumstances may require churchwide fund raising from time to time. The Finance Committee will receive, assess and recommend to the church council an appropriate course of action for each circumstance.

#### **PROCEDURE: Churchwide Fund Raising**

Requests for churchwide fund raising activity will be coordinated with the pastor, the program manager (if appropriate), and the appropriate committee chair before being

submitted in a one page summary to the Finance Committee. The Finance Committee will review churchwide fund raising requests in awareness of the budget and competing priorities. The church council has delegated approval authority for fundraisers up to \$5,000 to the Finance Committee with a report to be made to the church council. A recommendation for approval or disapproval for fundraisers over \$5,000 will be submitted to the church council.

**POLICY: Leases and Contracts**

Facilities leases and contracts shall be reviewed by the Trustees and the Finance Committee before final approval. All other leases and contracts shall be reviewed by the Finance Committee before final approval. If possible, contracts and leases should only be for a period of one year and should be reviewed by a lawyer before signing. All should ensure the church's tax exempt status is recognized.



### **NWHUMC Contribution Statement Preparation**

1. Provide the membership administrator with listing of new year pledges that should be assigned to each pledging unit before the financial secretary enters the FIRST contribution batch of the new year. This will update the pledge status and thus the fund code (20xx, 3115, 3120) that will identify the contributions of each member.
2. Use a word processor to prepare the explanatory information that will be included in the statement.
3. Enter the CCIS program on the church server.
4. Before printing the proper quarterly statement, print a “Member Contribution Summary by Member Name” report. Use 01/01/xxxx as the starting date and the last day of the quarter as the ending date. Also go to File – Query and Report Writer – Contributions Module and run “A check for visitors 2” to see if any visitors have contributions that should be acknowledged. Set the Batch Code >= to the first batch of the current year, run the query, and export the resulting file to a Comma Delimited (\*.csv) file that can be reviewed using MS Excel. Visitors with total contributions over \$100 should have their information entered into CCIS by the Office Manager and then the appropriate CCIS batches should be updated with their name as the contributor.
5. Review this report and make necessary changes to correct errors in fund codes, pledge status and family situations. This may entail printing detailed contributions statements for members that need corrections and going back and modifying the appropriate batch entries. These corrections will not be made in the financial secretary’s Quickbooks, which will lead to a disparity between Quickbooks and CCIS in individual fund totals. Provide a copy of changes to the financial secretary so that journal entries can be made in Quickbooks.
6. Run “Pledge Status Statement by ZIP Code.” Use the same dates as in step 3 above. Before clicking the “Print” button, delete the explanatory information and replace it with the information developed in step 2.
7. Either review the statements of members or visitors who did not pledge and have small contributions (~ less than \$50) and do not print them, or print all statements and then pull those statements and do not mail them.
8. For the end of year statements, run “Pledge Status Statement by Member Name.” Also run “Contribution Statement (\$250) by Member Name” making sure to change the explanatory information before printing to explain that this is required by the IRS. Combine these statements in an envelope and prepare for pick up in Narthex or church office. If not picked up after a reasonable time, mail the remaining ones.
9. Set up money counting team to prepare statements for mailing and have Office Manager prepare envelopes.